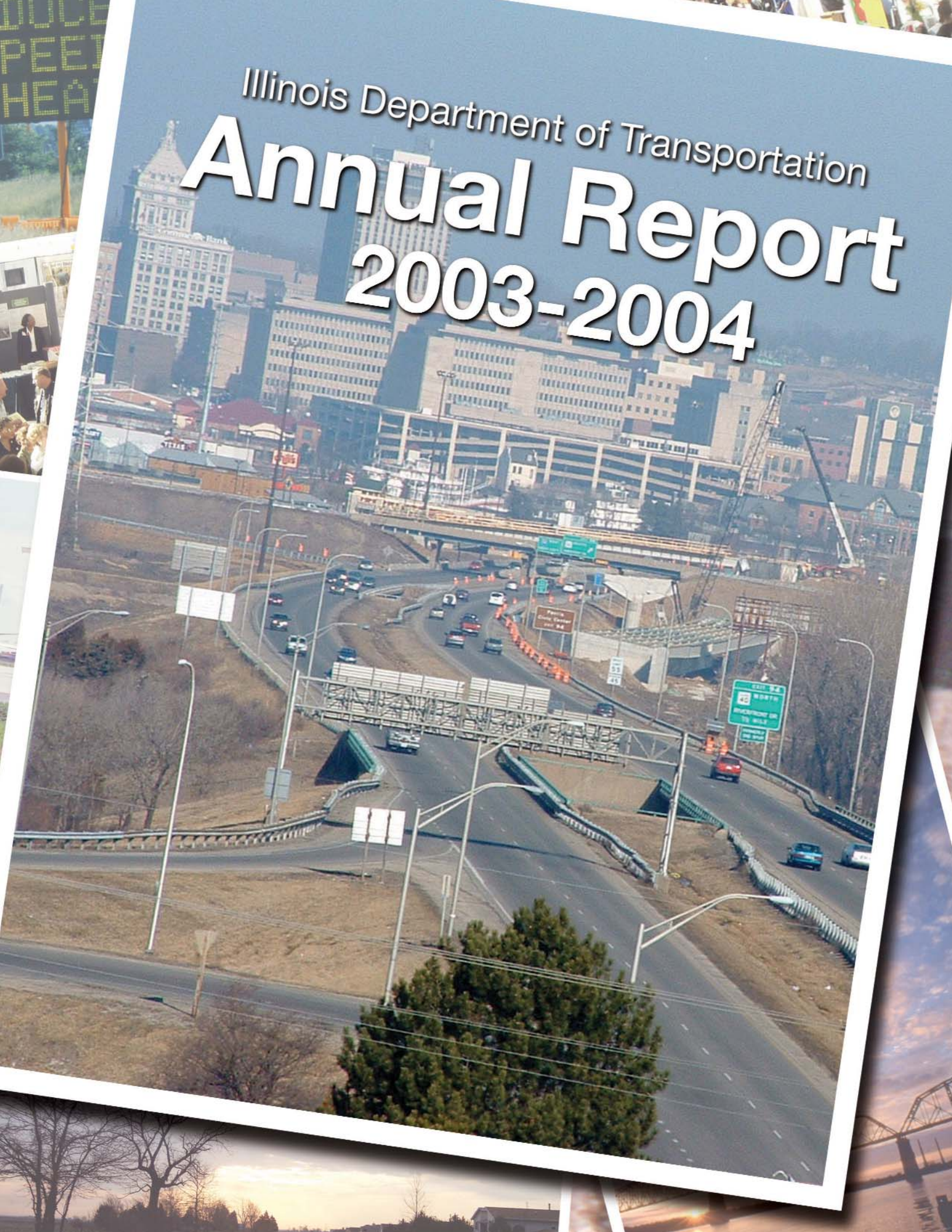


Illinois Department of Transportation

Annual Report 2003-2004



2003-2004 ANNUAL REPORT

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**Illinois Department
of Transportation**

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ILLINOIS TRANSPORTATION SAFETY, INNOVATION AND EXCELLENCE

MISSION

Provide safe, cost-effective transportation for Illinois that enhances the quality of life, promotes economic prosperity, and meets environmental needs.

IDOT PRIORITIES

SAFETY – Improved safety on roads and bridges is a priority to IDOT. Through our Work Zone Safety Initiative and “Click It or Ticket” programs, Illinois motorists are traveling on safer roads and bridges.

MOBILITY – Reliable mobility on roads and bridges is key to Illinois’ economy. With federal and state funds, IDOT developed long-term plans to provide better pavements and structures on roads and bridges to improve mobility. We have expanded highways and created better railroad infrastructure to reduce roadway and railway congestion to promote faster travel times and avoid freight delays.

PRESERVATION – Preservation of the multi-modal transportation system is critical to the future of Illinois’ roads and bridges. We aggressively pursued federal earmarks to secure funding for major transportation projects. State funding has helped us reconstruct and replace roadways and bridges.

EFFICIENCY – Streamlined project delivery to ensure efficiency to meet growing budgetary challenges. We have instituted many reforms within IDOT to eliminate duplicative work, improve statewide coordination of projects and reform procurement processes.

OUTREACH – Improved internal and external communications is key to building relationships with the community, local elected officials, businesses and other transportation stakeholders. Internally, we have redefined our communications efforts with an enhanced Intranet to update and engage the IDOT team. Externally, we have updated our website to make information more useful to the public. Initiatives such as Opportunity Fairs, Resource Centers, and Ask the Secretary forums are just snapshots of our new direction.

We and my daddy used
to sit for a long time in
the woods together, those
were the best times I can
remember. All I do now
is sit by myself thinking
about my dad. He was
killed this past Memorial
Day weekend while working
in a construction zone.
Someone ran my daddy
over and took him away.
Forever and now I realize

Illinois Department
of Transportation

Under the leadership of Governor Rod R. Blagojevich, the Illinois Department of Transportation in 2003 and 2004 has significantly improved its organization, programs and service delivery in every aspect of its operation.

Many of the department's major accomplishments in recent months have saved taxpayers' money, employees' time and improved customer service. Many are significant first steps in broader strategies to improve in the years ahead.

IDOT's delivery of the FY 2003 Highway Program (96.9 percent rate of accomplishment) and the FY 2004 Highway Program, despite staff reductions of more than 8 percent since 2002, represent solid achievements among IDOT's many efforts to lead the way toward improved efficiency and effectiveness in Illinois government. These gains represent a solid foundation to help springboard our efforts in 2005 to further improve the way we do business and deliver transportation services every day.

IDOT took significant steps in 2003 and 2004 to ensure that project selection is fair and balanced throughout Illinois and that projects are programmed based on demonstrated needs rather than political clout. IDOT's outreach to community organizations and regional leaders throughout Illinois has encouraged additional local input into decisions on transportation improvements. The department also has taken effective steps to include more small contractors in statewide bidding processes by holding numerous Opportunity Fairs for small and disadvantaged vendors across Illinois to help them compete for state contracts. Greater competition for state contracts spurs job growth and produces more bang for the taxpayers' buck in Illinois.

In addition, IDOT worked closely in support of Governor Blagojevich through the 2003 passage and promotion of a primary safety belt law in Illinois that is expected to save hundreds of lives each year as more and more motorists take the time to properly buckle themselves and their children into safety belts. As safety belt usage increases, Illinois will net tens of millions of dollars in additional federal funds for safety improvements.

At the same time, IDOT has launched a massive statewide campaign to reduce crashes, injuries and deaths in highway work zones. Work zone designs, lane markings and informational signs have been improved, and the department's Orange Ribbon safety campaign is underway to remind motorists of their personal responsibility for safety as they travel through work zones in the months ahead.

Illinois and IDOT face significant revenue challenges in the months and years ahead. The immediate future of the state's road and bridge construction program depends on adequate federal funding for Illinois. IDOT continues to fight for Illinois' fair share of federal funding in legislation now under consideration by Congress.

In FY 2005, our overriding goal at IDOT is to continue the good work we have begun and provide even stronger leadership and results on behalf of Illinois transportation in the months and years ahead.



A handwritten signature in black ink that reads "Timothy W. Martin". The signature is fluid and cursive.

Timothy W. Martin
Secretary, Illinois Department of Transportation

THE ILLINOIS DEPARTMENT OF TRANSPORTATION FUNCTIONS AND ROLE

IDOT is a state agency that is primarily responsible for maintaining the state's network of roads and bridges and administering grants for rail, airports and public transportation.

ORGANIZATIONAL STRUCTURE

IDOT is headquartered in Springfield and has nine district offices throughout the state. The divisions and offices coordinate with the district office to ensure the successful delivery of road and bridge projects. Each district office is responsible for planning, building and maintaining the roads and bridges in its area.

GOVERNOR



SECRETARY



DIVISIONS



OFFICES



DISTRICT OFFICES

HIGHLIGHTS

FISCAL YEARS 2003 AND 2004

Under the leadership of Governor Blagojevich and Secretary Martin, in 2003, the Illinois Department of Transportation significantly improved its organization, programs and service delivery in every aspect of its operation.

INFRASTRUCTURE

Promises kept – and surpassed – Highways Program promises for 2003: 1,561 miles of roadway improvements vs. 1,146 miles promised and 319 bridges improved vs. 313 promised despite an 8% reduction in headcount from 2002.

Nationally recognized highways – Two of IDOT's projects were chosen by *Roads & Bridges* in its ranking of the nation's top ten roads. The roads and bridges featured were Interstate 74 through Peoria and Route 53/Interstate 290 in Schaumburg.

CREATE – CREAT-ing the economy – with private sector railroads, the city of Chicago and other local agencies to form CREATE, a \$1.6 billion public/private partnership between private industry and government. The goal is to improve rail freight flow through the Chicago area and reduce rail freight congestion that has long created traffic tie-ups for local commuters, increased wear and tear on local roads and caused serious shipping delays.

Keeping your travel options open –

- **Signed a contract with Amtrak –** for three corridors in downstate Illinois plus the Chicago-Milwaukee corridor serving businesses, students and tourists at a cost of \$11.9 million per year.
- **Getting you there – faster –** A \$50 million upgrade project is nearly complete, and LED signs informing passengers of arrival and departure times have been installed along the entire Chicago-St. Louis high-speed rail corridor.
- **Increasing public transit – reducing congestion –** including:
 - \$422 million in capacity expansion of the CTA Brown Line including reconstruction of 16 stations.
 - Station improvements throughout the Metra system including the South-West service line.
 - \$10.5 million to PACE for the purchase of fixed-route buses, paratransit vehicles and support and maintenance equipment for fleet improvements.
 - Metro Transit District improvements throughout downstate Illinois.

BUSINESS PRACTICES

Building and improving our air service – Despite the challenges of early retirement and budget pressures from a record state budget deficit, Illinois is one of the top three states in the nation in federal funding for airports. Governor Blagojevich, Secretary Martin and IDOT's Division of Aeronautics were able to secure \$145 million in federal aviation grants; \$30 million more than the previous year. This increase in federal funding allowed the IDOT to move forward with about 80 improvement or expansion projects throughout Illinois.

Streamlining – It is projected IDOT will save \$29 million by working with CMS to develop and implement best practice concepts in procurement savings.

Doing business with IDOT – fair and inclusive – to improve IDOT's attention to minority issues concerning the IDOT workforce and contracts. Restructured office is being developed to better address cultural diversity concerns in employment and contracting. Future project savings from improved competition among contractors could be significant.

Doing business with IDOT – easy and accessible – Site includes information on payments being processed through the state Comptroller's Office so that contractors can more accurately project their accounts receivable, saving time and money.

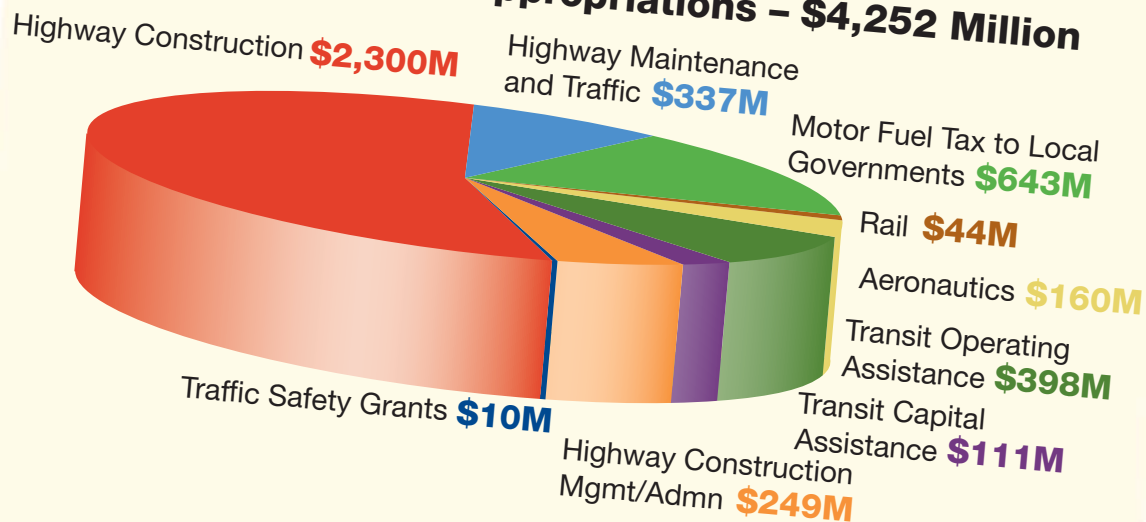
SAFETY

Buckling Up! in Illinois is helping the state improve safety belt usage and could qualify the state for more than \$30 million in additional federal funds for safety and road improvements if usage rates exceed 80 percent as expected by the end of FY 2004. Statistics show that if safety belt usage in Illinois increases by 15 percent, as many as 138 fewer fatalities could occur each year. Just two months after the primary seat belt bill was signed into law, our state's safety belt usage rate had risen almost 6 percent. Insurers conservatively estimate that each traffic fatality costs Illinois at least \$1 million in unrealized productivity and other losses.

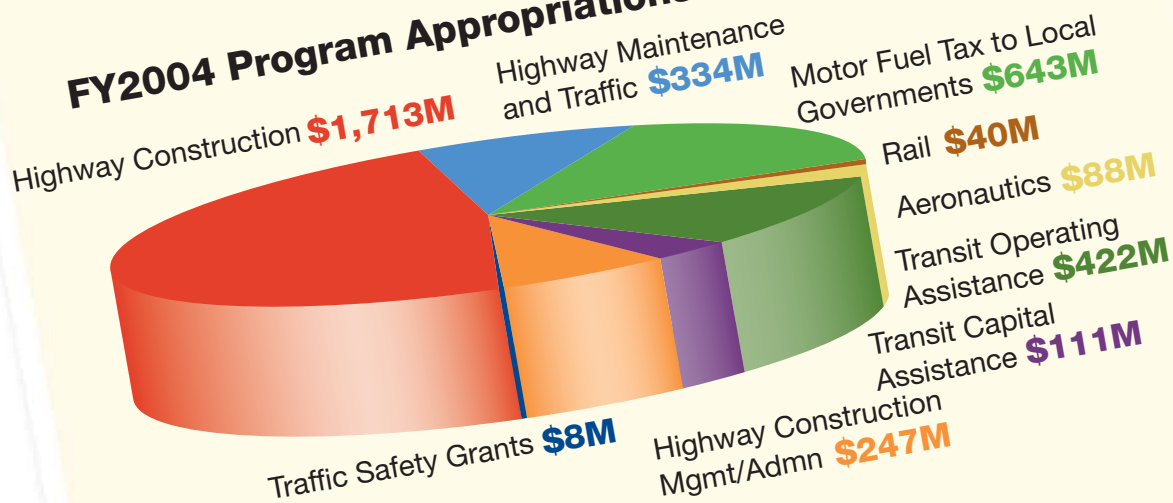
Reducing paperwork, increasing safety in conjunction with Illinois State Police to speed crash reporting and save hundreds of hours of reporting and input time for law enforcement officers throughout Illinois and IDOT staff.

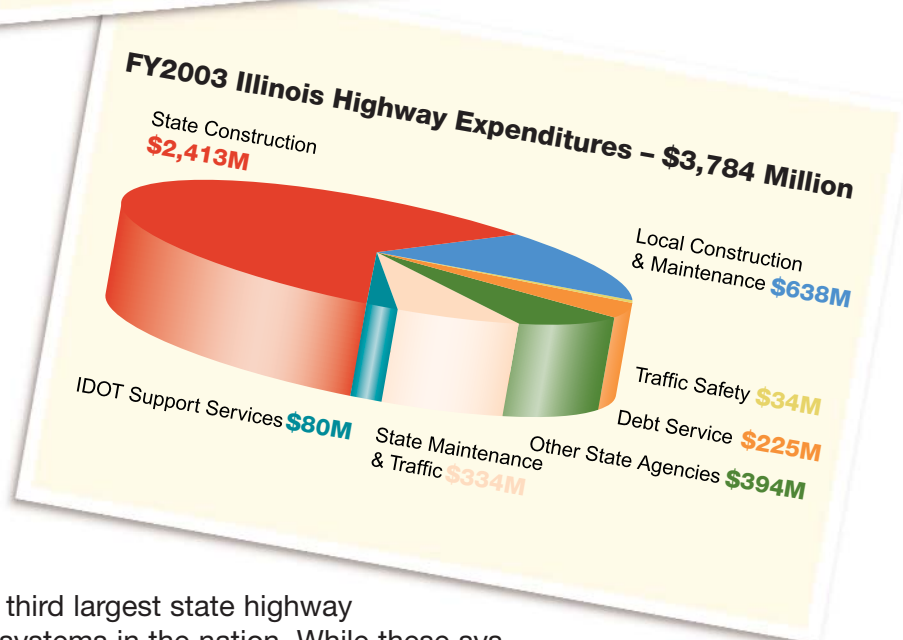
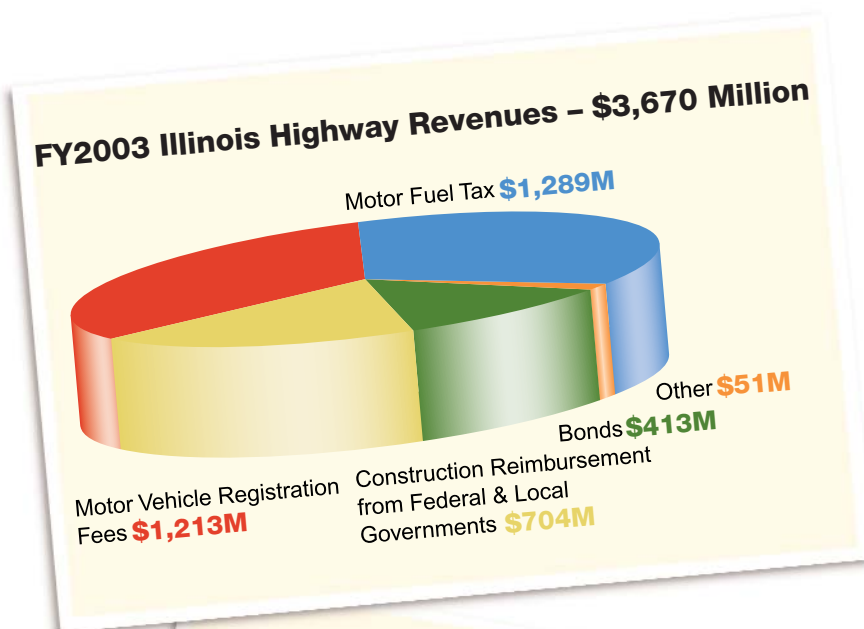
Administration of traffic stop data collection (racial profiling study) in compliance with legislation passed in spring 2003. The law requires IDOT to collect data on all traffic stops from January 1, 2004 through December 31, 2007, analyze the data and submit an annual report to the legislature.

FY2003 Program Appropriations – \$4,252 Million



FY2004 Program Appropriations – \$3,606 Million





Illinois has the third largest state highway and interstate systems in the nation. While these systems only make up a fraction of all roadways, they are the most heavily used, carrying the majority of traffic. In FY 2003, the highway program included \$1.7 billion in federal, state and local matching funds, with the majority of funds programmed to preserve and modernize the existing system of highways and bridges.

FY 2003 Highway Program at a Glance

- 35,700 jobs created
- 1,561 miles of road improvements
- 319 bridge improvements
- Reconstructed of I-290 (Eisenhower Expressway) in Cook County
- Reconstruction of I-55/74 at Bloomington-Normal in McLean County
- Reconstruction of I-70 in Clark County
- Constructed 9.2 miles, new interchange and bridges on US 67 in Morgan County
- Reconstruction of I-74 in Peoria

Northeastern Illinois has the second largest combined transit system in the nation, while downstate urban transit systems provide service in southwestern Illinois, 11 urbanized areas and 31 rural and small-urban areas.

In FY 2003, the transit program allocated \$1.116 billion in federal, state and local funds for operating assistance. The program also allocated \$1.204 billion in capital assistance.

FY 2003 Transit Program at a Glance

- 25,000 jobs created
- Chicago area transit agencies provided 558.5 million trips for commuters
- Rehabilitation/reconstructing CTA Blue, Red, Purple & Brown Lines track and structures
- Upgrade Metra service and extend service on the Southwest and Union Pacific West lines
- Includes \$45 million to purchase buses, vanpool equipment and radio system upgrade for PACE

FY 2003 TRANSIT PROGRAM FUNDING

Operating Assistance

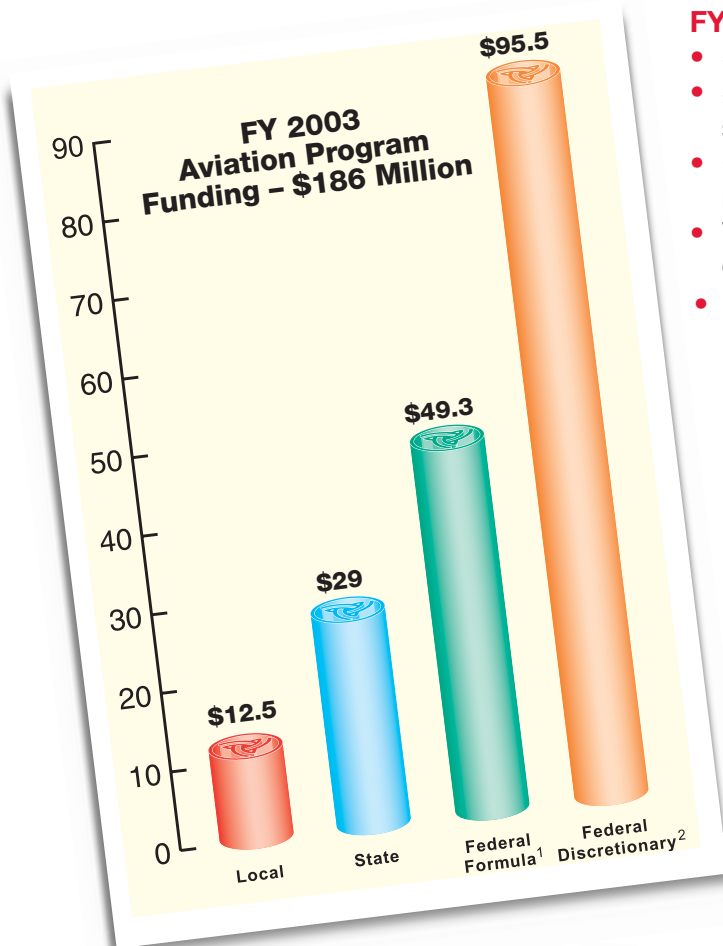
Source	Amount
Federal	\$12,350,000
State	\$398,320,000
Local	\$706,310,000
Total	\$1,116,980,000

Capital Assistance

Federal	\$607,680,000
State	\$355,980,000
Local	\$240,690,000
Total	\$1,204,350,000



Illinois' airport system is the second largest in the nation with 114 airports designated for public use, including Chicago O'Hare, the world's busiest airport, and 267 heliports. The FY 2003 Highway Program included more than \$186 million in federal, state and local matching funds for improvement projects at airports throughout Illinois. The funded projects improve the safety and efficiency of the airports and enhance opportunities for economic development in communities throughout the state.



FY 2003 Aviation Program at a Glance

- 3,900 jobs created
- Supported improvements to runways, taxiways and safety equipment additions at 76 airports statewide
- Continued efforts to reduce congestion in the northeastern Illinois air corridor
- Working with Chicago to modernize and expand O'Hare
- Began work on Tier II Environmental Impact Statement and purchasing land for the inaugural South Suburban Airport



FY 2003 RAIL PROGRAM FUNDING

Capital Assistance

State	\$37,000,000
Federal	\$7,000,000
Total	\$44,000,000

Rail Passenger Program

State	\$10,600,000
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The Illinois Department of Transportation became a participant in one of the most ambitious modernization projects in railroad history as it joined forces with private sector railroads, the city of Chicago and other local agencies to form the CREATE project. CREATE is a \$1.6 billion public/private partnership with an unparalleled level of cooperation between private industry and government. The goal is to improve rail freight flow through the city of Chicago and the surrounding regions.

IDOT has committed \$10 million to begin design work to ease rail freight congestion in the Chicagoland area. This rail freight congestion has long plagued the area, creating traffic tie-ups for local commuters, increasing wear and tear on local roads and causing countless lost revenues in shipping delays.

The Department continues to make improvements along the Chicago-St. Louis High-Speed Rail corridor. A \$50 million track upgrade project is nearly complete, and LED signs informing passengers of arrival and departure times have been installed along the entire corridor.



SAFETY

From passenger safety programs to work zone safety, IDOT has developed an ambitious and aggressive program to help save lives on Illinois roads and bridges.

Traffic Safety

Click It or Ticket and You Drink, You Drive, You Lose are the two major traffic safety campaigns that IDOT has been working on to raise awareness of safety in Illinois. Safety teams have been designated throughout the state to deliver presentations to community groups, school districts and business organizations on the importance of traffic safety. Governor Blagojevich has also approved over \$4 million in funding to agencies and localities to administer traffic safety programs statewide so the message is consistent throughout Illinois that safety is a priority.

Work Zone Safety Improvements

The following is a list of activities that have been planned, implemented or completed in recent months to improve highway safety:

- Increased fines for speeding in work zones
- Better defined work zone
- Increased work zone speed enforcement
- Use of remote-controlled flagger devices
- Increased use of photo enforcement technology in work zones
- Provided additional barrier protection for workers in work zones
- Nighttime illumination of flagger stations

Amber Alert

IDOT cooperates with the Illinois State Police in the AMBER Alert Notification Plan by displaying information concerning a missing/abducted child believed to be endangered on our permanent changeable message signs along our freeway system.

The information is also broadcast over the department's radio system statewide every 1/2 hour while the alert is in effect so that our field crews will be alerted to the situation and can watch for the vehicle involved.



SERVICE TO OUR CUSTOMERS

Our customers are the people who travel throughout Illinois. From rest areas to emergency services, the IDOT team works hard to ensure the traveling public is safe.

Emergency Services

24-Hour Emergency Management – The Communication Center is open 24/7 to receive incident, disaster and emergency-related calls. If necessary, the Communication Center notifies duty officers when action has to be taken by IDOT staff. Duty officers report to the Illinois Emergency Management Agency's Emergency Operations Center (EOC) to represent the department in coordination of multi-agency responses to disasters.

Disaster Recovery – The IDOT emergency services team is well trained to respond to life-threatening incidents. In the past year, our team provided assets to relieve communities from both natural and man-made disasters.

Tamaroa Train Derailment – The IDOT Operations crew set up and maintained traffic control and assisted the local law enforcement officials with traffic control. February 2003



Tornado Disaster - Massac, Alexander, Pope and Pulaski counties. IDOT crews removed debris and assisted local public works staff in debris removal. May 6, 2003

Tornado Disaster - Tazewell, Adams, Brown, Fulton, Greene, Hancock, Mason, McDonough, Schuyler and Woodford counties.

Re-opened roads by removing debris and assisted locals in debris removal. May 11, 2003

Tornado Disaster - Logan and DeWitt counties.

Re-opened roads by removing debris and assisted locals in debris removal. May 30-31, 2003

Tornado Disaster - Cook, Hancock, Henry, Iroquois, McLean, Stark and Winnebago counties.

Re-opened roads by removing debris and assisted locals in debris removal. July 4, 2003



BUILDING RELATIONSHIPS, BREAKING BARRIERS

Building relationships with the community, elected officials, businesses and other stakeholders is essential to the success of our transportation program. Through these partnerships, IDOT obtains valuable information on the key issues facing various regions.



CONTEXT SENSITIVE SOLUTIONS

For the past year, IDOT has been working to develop policies and methods that will reach out to communities affected by major transportation projects and include their voices in the decision-making process. This effort is known throughout the national transportation industry as Context Sensitive Solutions (CSS). It involves creating a systematic approach to identifying, contacting and working with stakeholders who will be affected by a particular project and using that input to help when planning for and designing the project.

Using the CSS approach, IDOT will seek to involve stakeholders early and often in the planning and design process and give communities a sense of buy-in and pride over the projects affecting them. IDOT, as the agency ultimately responsible for the integrity and safety of the transportation system, must still make the final decisions regarding a project's features. However, the extensive stakeholder involvement envisioned by the CSS approach can help IDOT make decisions based on the best available information about community needs and impacts. The department looks forward to implementing this approach in the coming years.

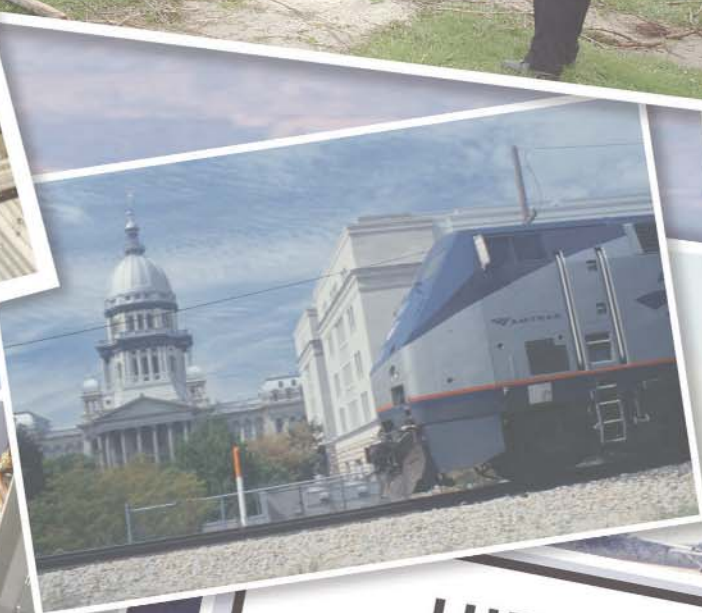
For more information, including a report issued by IDOT on its development and outline for CSS policy, please visit our CSS website at <http://www.dot.il.gov/css/home.html>.

IDOT FAST FACTS

Illinois Total Miles	139,843 miles
IDOT Jurisdiction	16,231 miles
Illinois Total Bridges	26,347 bridges
IDOT Jurisdiction	7,789 bridges
Annual Vehicle Miles Traveled (AVMT) Statewide	106.5 billion
AVMT on roads under IDOT	60.6 billion
Licensed Drivers	8 million
Registered Vehicles (excludes motorcycles)	10.5 million
Registered Passenger Cars	7.9 million
Gallons of fuel consumed annually	6,425 million
IDOT Program Budget FY '03	4,253 billion
IDOT Program Budget FY '04	3,606 billion
Employees (March 15, 2004)	6,267
IDOT-Led Public Meetings	196
Adopt-a-Highway Miles	3,200
Organizations	1,275
Participants	10,200
Motor Vehicle Carriers Intrastate	12,345
Interstate	9,431
Illinois Pilots	25,000 est.
Public Airports	114
Heliports	267

ACKNOWLEDGEMENTS

The Honorable Rod R. Blagojevich, Governor, State of Illinois
Timothy W. Martin, Secretary, Illinois Department of Transportation
Robin N. Black, Chief of Staff, Illinois Department of Transportation
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Robert Millette, Director, Office of Finance & Administration
Richard Smith, Director, Office of Planning & Programming
Thomas DiLello, Director, Division of Traffic Safety
Frank McNeil, Director, Office of Business & Workforce Diversity
Daniel Kennelly, Director, Office of Quality Compliance & Review
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Matthew Vanover, Office of Public Relations
Jason A. Gould, Graphic Design, Office of External Affairs



HIT A
WORKER
\$10,000 FINE
14 YRS JAIL



Illinois Department of Transportation

Timothy W. Martin, Secretary